



District Health Assessment for Multiple District 305 through April 2021

Status/ District Name Number of Months in Status *	Clubs							Membership							Member Strength		Cancellation		Reports		Finance	Leadership				
	Active Clubs	Clubs in Status Quo	Total Clubs	% Status Quo Clubs in Financial Suspension	New Clubs	Cancelled Clubs	YTD Net Club Gain/ Loss	Current Members In Active Clubs	Current Members In Status Quo Clubs	Current Total Members Count	YTD Add	YTD Drop	YTD NetGrowth (includes Active and Status Quo)	YTD NetGrowth (includes Active and Status Quo)	Member Count 12 Months Ago	Average Member Count Per Club	% of Clubs with less than 20 members	Average Cancelled Club Age	Members Lost Due to Cancelled Clubs	% of Clubs Cancelled for Non-Financia l	% No MMR in 3 Months	% No Officer Report in 12 months	% of Clubs with balance 90+ days	Number of Zone Chairs Recorded	Number of Region Chairs Recorded	District Officers Vacancies **
305 N1	118	0	118	0%	18	20	-2	3153	0	3153	1020	630	390	14.12%	3,399	27	33%	5	327	0%	43%	2%	14%	15	0	
305 N2	119	0	119	0%	33	6	27	3355	0	3355	1589	373	1216	56.85%	2,308	28	22%	5	96	0%	34%	0%	33%	23	7	
305 S	95	0	95	0%	13	2	11	1603	0	1603	459	212	247	18.22%	1,475	17	64%	11	28	0%	41%	2%	12%	19	5	
	332	0	332	0%	64	28	36	8111	0	8111	3068	1215	1853	29.61%	7,182	24	38%	5	451	0%	39%	1%	20%	57	12	



District Health Assessment for Multiple District 306 through April 2021

Status/ District Number of Months in Status *	Clubs							Membership					Member Strength		Cancellation			Reports		Finance	Leadership					
	Active Clubs	Clubs in Status Quo	Total Clubs	% Status Quo Clubs in Financial Suspension	New Clubs	Cancelled Clubs	YTD Net Club Gain/ Loss	Current Members In Active Clubs	Current Members In Status Quo Clubs	Current Total Members Count	YTD Add	YTD Drop	YTD NetGrowth (includes Active and Status Quo)	YTD NetGrowth% (includes Active and Status Quo)	Member Count 12 Months Ago	Average Member Count Per Club	% of Clubs with less than 20 members	Average Cancelled Club Age	Members Lost Due to Cancelled Clubs	% of Clubs Cancelled for Non-Financia l	% No MMR in 3 Months	% No Officer Report in 12 months	% of Clubs with balance 90+ days	Number of Zone Chairs Recorded	Number of Region Chairs Recorded	District Officers Vacancies **
306 A1	72	0	72	0%	7	8	-1	1674	0	1674	372	361	11	0.66%	1,716	23	33%	12	154	13%	22%	0%	35%	25	12	
306 A2	94	0	94	0%	5	10	-5	2302	0	2302	361	354	7	0.31%	2,411	24	32%	9	150	0%	20%	0%	46%	25	12	
306 B1	85	0	85	0%	1	5	-4	2502	0	2502	332	267	65	2.67%	2,548	29	21%	5	69	0%	13%	4%	18%	22	12	
306 B2	105	0	105	0%	6	8	-2	2949	0	2949	418	254	164	5.89%	2,916	28	26%	7	104	13%	7%	2%	23%	24	12	
306 C1	107	0	107	0%	10	0	10	3046	0	3046	651	361	290	10.52%	2,675	28	19%	0	0	0%	7%	0%	29%	24	10	
306 C2	88	0	88	0%	4	5	-1	2231	0	2231	249	271	-22	-0.98%	2,365	25	40%	10	85	0%	2%	2%	34%	25	9	
	551	0	551	0%	33	36	-3	14704	0	14704	2383	1868	515	3.63%	14,631	27	28%	9	562	6%	11%	1%	30%	145	67	



District Health Assessment for Multiple District 315 through April 2021

Status/ District Number Name of Months in Status *	Clubs							Membership					Member Strength		Cancellation		Reports		Finance	Leadership						
	Active Clubs	Clubs in Status Quo	Total Clubs	% Status Quo Clubs in Financial Suspension	New Clubs	Cancelled Clubs	YTD Net Club Gain/ Loss	Current Members In Active Clubs	Current Members In Status Quo Clubs	Current Total Members Count	YTD Add	YTD Drop	YTD NetGrowth (includes Active and Status Quo)	YTD NetGrowth% (includes Active and Status Quo)	Member Count 12 Months Ago	Average Member Count Per Club	% of Clubs with less than 20 members	Average Members Cancelled Club Age	Members Lost Due to Cancelled Clubs	% of Clubs Cancelled for Non-Financia l	% No MMR in 3 Months	% No Officer Report in 12 months	% of Clubs with balance 90+ days	Number of Zone Chairs Recorded	Number of Region Chairs Recorded	District Officers Vacancies **
315A1	127	0	127	0%	31	7	24	3222	0	3222	1183	347	836	35.04%	2,647	25	35%	9	157	0%	54%	2%	29%	30	15	
315A2	101	0	101	0%	11	24	-13	2527	0	2527	751	746	5	0.20%	2,779	25	50%	8	574	0%	20%	4%	50%	19	10	
315A3	49	0	49	0%	13	43	-30	1409	0	1409	423	1996	-1573	-52.75%	3,445	29	29%	8	1,913	0%	63%	10%	63%	20	9	
315B1	119	0	119	0%	20	22	-2	2766	0	2766	627	615	12	0.44%	2,784	23	27%	12	551	0%	84%	6%	40%	42	20	
315B2	106	0	106	0%	26	15	11	2898	0	2898	1322	503	819	39.39%	2,306	27	17%	6	286	0%	15%	0%	33%	21	10	
315B3	92	0	92	0%	21	3	18	2038	0	2038	1430	688	742	57.25%	1,350	22	35%	6	72	0%	34%	0%	29%	9	4	
315B4	87	0	87	0%	10	3	7	2813	0	2813	549	263	286	11.32%	2,750	32	14%	15	64	0%	30%	0%	46%	26	13	
	681	0	681	0%	132	117	15	17673	0	17673	6285	5158	1127	6.81%	18,061	26	30%	8	3,617	0%	43%	3%	40%	167	81	



District Health Assessment for Multiple District 316 through April 2021

Status/ District Number of Months in Status *	Clubs							Membership					Member Strength		Cancellation			Reports		Finance	Leadership					
	Active Clubs	Clubs in Status Quo	Total Clubs	% Status Quo Clubs in Financial Suspension	New Clubs	Cancelled Clubs	YTD Net Club Gain/ Loss	Current Members In Active Clubs	Current Members In Status Quo Clubs	Current Total Members Count	YTD Add	YTD Drop	YTD NetGrowth (includes Active and Status Quo)	YTD NetGrowth (includes Active and Status Quo)	Member Count 12 Months Ago	Average Member Count Per Club	% of Clubs with less than 20 members	Average Cancelled Club Age	Members Lost Due to Cancelled Clubs	% of Clubs Cancelled for Non-Financia l	% No MMR in 3 Months	% No Officer Report in 12 months	% of Clubs with balance 90+ days	Number of Zone Chairs Recorded	Number of Region Chairs Recorded	District Officers Vacancies **
316 A	59	0	59	0%	6	0	6	2125	0	2125	313	157	156	7.92%	2,142	36	15%	0	0	0%	5%	0%	20%	12	5	
316 B	56	0	56	0%	2	4	-2	1613	0	1613	193	164	29	1.83%	1,746	29	45%	6	16	25%	0%	0%	7%	14	5	
316 D	190	0	190	0%	51	3	48	4752	0	4752	1595	252	1343	39.40%	4,175	25	42%	5	28	0%	47%	0%	28%	26	7	2nd VDG
316 G	69	0	69	0%	5	1	4	2526	0	2526	318	183	135	5.65%	2,599	37	26%	3	0	100%	3%	0%	7%	15	5	2nd VDG
316 H	45	0	45	0%	4	5	-1	1560	0	1560	258	457	-199	-11.31%	1,718	35	24%	13	96	0%	60%	0%	7%	11	5	2nd VDG
316 J	53	0	53	0%	9	1	8	1998	0	1998	649	133	516	34.82%	1,584	38	32%	4	18	0%	34%	0%	17%	12	5	
	472	0	472	0%	77	14	63	14574	0	14574	3326	1346	1980	15.72%	13,964	31	34%	8	158	14%	30%	0%	18%	90	32	



District Health Assessment for Multiple District 317 through April 2021

Status/ District Number Name of Months in Status *	Clubs							Membership					Member Strength		Cancellation			Reports		Finance	Leadership					
	Active Clubs	Clubs in Status Quo	Total Clubs	% Status Quo Clubs in Financial Suspension	New Clubs	Cancelled Clubs	YTD Net Club Gain/ Loss	Current Members In Active Clubs	Current Members In Status Quo Clubs	Current Total Members Count	YTD Add	YTD Drop	YTD NetGrowth (includes Active and Status Quo)	YTD NetGrowth% (includes Active and Status Quo)	Member Count 12 Months Ago	Average Member Count Per Club	% of Clubs with less than 20 members	Average Cancelled Club Age	Members Lost Due to Cancelled Clubs	% of Clubs Cancelled for Non-Financia l	% No MMR in 3 Months	% No Officer Report in 12 months	% of Clubs with balance 90+ days	Number of Zone Chairs Recorded	Number of Region Chairs Recorded	District Officers Vacancies **
317 A	184	0	184	0%	30	17	13	5759	0	5759	1592	833	759	15.18%	5,391	31	13%	3	275	6%	41%	1%	5%	43	15	
317 B	103	0	103	0%	1	1	0	3540	0	3540	304	208	96	2.79%	3,577	34	20%	44	16	0%	42%	2%	5%	28	11	
317 C	118	0	118	0%	23	1	22	3361	0	3361	933	219	714	26.97%	2,849	28	24%	2	15	0%	0%	0%	4%	22	10	
317 D	99	0	99	0%	4	3	1	3867	0	3867	455	318	137	3.67%	3,975	39	16%	6	38	0%	37%	0%	1%	21	9	
317 E	59	0	59	0%	10	3	7	2303	0	2303	693	153	540	30.63%	1,949	39	10%	4	50	0%	24%	2%	7%	12	6	
317 F	64	0	64	0%	4	3	1	1901	0	1901	317	163	154	8.82%	1,864	30	20%	7	42	33%	6%	0%	8%	16	6	
	627	0	627	0%	72	28	44	20731	0	20731	4294	1894	2400	13.09%	19,605	33	17%	5	436	7%	28%	1%	5%	142	57	



District Health Assessment for Multiple District 318 through April 2021

Status/ District Number Name of Months in Status *	Clubs							Membership							Member Strength		Cancellation			Reports		Finance	Leadership			
	Active Clubs	Clubs in Status Quo	Total Clubs	% Status Quo Clubs in Financial Suspension	New Clubs	Cancelled Clubs	YTD Net Club Gain/ Loss	Current Members In Active Clubs	Current Members In Status Quo Clubs	Current Total Members Count	YTD Add	YTD Drop	YTD NetGrowth (includes Active and Status Quo)	YTD NetGrowth% (includes Active and Status Quo)	Member Count 12 Months Ago	Average Member Count Per Club	% of Clubs with less than 20 members	Average Cancelled Club Age	Members Lost Due to Cancelled Clubs	% of Clubs Cancelled for Non-Financia l	% No MMR in 3 Months	% No Officer Report in 12 months	% of Clubs with balance 90+ days	Number of Zone Chairs Recorded	Number of Region Chairs Recorded	District Officers Vacancies **
318 A	136	0	136	0%	12	5	7	4432	0	4432	1014	446	568	14.70%	4,049	33	16%	6	31	40%	24%	0%	15%	32	14	
318 B	124	0	124	0%	13	11	2	3887	0	3887	737	441	296	8.24%	3,842	31	21%	11	174	0%	40%	3%	34%	28	14	
318 C	126	0	126	0%	9	2	7	4348	0	4348	488	232	256	6.26%	4,226	35	15%	4	37	0%	35%	0%	42%	26	14	
318 D	170	0	170	0%	19	5	14	5826	0	5826	973	533	440	8.17%	5,679	34	16%	3	97	0%	29%	1%	26%	40	21	
318 E	147	0	147	0%	10	4	6	5929	0	5929	920	573	347	6.22%	5,790	40	10%	5	81	0%	31%	0%	42%	34	16	
	703	0	703	0%	63	27	36	24422	0	24422	4132	2225	1907	8.47%	23,586	35	16%	7	420	7%	32%	1%	31%	160	79	



District Health Assessment for Multiple District 320 through April 2021

Status/ District Number Name of Months in Status *	Clubs							Membership							Member Strength		Cancellation			Reports		Finance	Leadership			
	Active Clubs	Clubs in Status Quo	Total Clubs	% Status Quo Clubs in Financial Suspension	New Clubs	Cancelled Clubs	YTD Net Club Gain/ Loss	Current Members In Active Clubs	Current Members In Status Quo Clubs	Current Total Members Count	YTD Add	YTD Drop	YTD NetGrowth (includes Active and Status Quo)	YTD NetGrowth (includes Active and Status Quo)	Member Count 12 Months Ago	Average Member Count Per Club	% of Clubs with less than 20 members	Average Cancelled Club Age	Members Lost Due to Cancelled Clubs	% of Clubs Cancelled for Non-Financia l	% No MMR in 3 Months	% No Officer Report in 12 months	% of Clubs with balance 90+ days	Number of Zone Chairs Recorded	Number of Region Chairs Recorded	District Officers Vacancies **
320 A	71	0	71	0%	6	3	3	2659	0	2659	422	130	292	12.34%	2,682	37	35%	4	16	67%	1%	0%	17%	12	5	2nd VDG
320 B	65	0	65	0%	9	5	4	2316	0	2316	686	162	524	29.24%	2,080	36	32%	18	63	20%	40%	0%	22%	15	4	
320 C	74	0	74	0%	19	0	19	2563	0	2563	727	196	531	26.13%	2,154	35	9%	0	0	0%	0%	0%	22%	13	4	
320 D	157	0	157	0%	57	5	52	4602	0	4602	1577	256	1321	40.26%	3,439	29	15%	5	57	0%	56%	1%	1%	27	9	
320 E	67	0	67	0%	8	6	2	3106	0	3106	601	318	283	10.02%	2,963	46	19%	6	81	0%	55%	0%	25%	20	7	
320 F	76	0	76	0%	9	5	4	2680	0	2680	621	296	325	13.80%	2,430	35	24%	3	122	20%	26%	0%	37%	23	7	
320 G	78	0	78	0%	13	0	13	2765	0	2765	805	134	671	32.04%	2,352	35	1%	0	0	0%	0%	0%	28%	18	6	
	588	0	588	0%	121	24	97	20691	0	20691	5439	1492	3947	23.57%	18,100	35	18%	7	339	17%	29%	0%	19%	128	42	



District Health Assessment for Multiple District 321 through April 2021

Status/ District Number Name of Months in Status *	Clubs							Membership					Member Strength		Cancellation			Reports		Finance	Leadership					
	Active Clubs	Clubs in Status Quo	Total Clubs	% Status Quo Clubs in Financial Suspension	New Clubs	Cancelled Clubs	YTD Net Club Gain/ Loss	Current Members In Active Clubs	Current Members In Status Quo Clubs	Current Total Members Count	YTD Add	YTD Drop	YTD NetGrowth (includes Active and Status Quo)	YTD NetGrowth (includes Active and Status Quo)	Member Count 12 Months Ago	Average Member Count Per Club	% of Clubs with less than 20 members	Average Members Cancelled Club Age	Members Lost Due to Cancelled Clubs	% of Clubs Cancelled for Non-Financia l	% No MMR in 3 Months	% No Officer Report in 12 months	% of Clubs with balance 90+ days	Number of Zone Chairs Recorded	Number of Region Chairs Recorded	District Officers Vacancies **
321A1	57	0	57	0%	8	3	5	1709	0	1709	253	200	53	3.20%	1,766	30	32%	16	52	0%	74%	2%	30%	10	5	
321A2	143	0	143	0%	18	13	5	3795	0	3796	1461	365	1096	40.59%	4,069	27	37%	6	87	23%	56%	0%	5%	48	16	
321A3	105	0	105	0%	23	11	12	2202	0	2202	659	322	337	18.07%	2,079	21	46%	11	197	0%	73%	0%	27%	24	10	
321B1	110	0	110	0%	21	10	11	3511	0	3511	843	487	356	11.28%	3,315	32	21%	15	223	0%	8%	0%	23%	22	11	
321B2	61	1	62	0%	7	1	6	1874	20	1894	401	189	212	12.60%	1,807	31	34%	3	20	0%	60%	2%	40%	8	5	
321C1	163	0	163	0%	10	7	3	4597	0	4597	669	414	255	5.87%	4,681	28	40%	16	94	0%	52%	3%	33%	46	22	
321C2	76	0	76	0%	7	10	-3	2880	0	2880	437	485	-48	-1.64%	3,248	38	13%	11	304	10%	20%	1%	18%	19	10	
321 D	135	0	135	0%	20	11	9	4151	0	4151	983	655	328	8.58%	4,040	31	33%	20	251	0%	67%	1%	34%	56	18	
321 E	96	0	96	0%	8	5	3	2952	0	2952	299	389	-90	-2.96%	3,095	31	23%	11	124	0%	1%	0%	19%	29	16	
321 F	147	0	147	0%	19	6	13	4193	0	4193	983	418	565	15.57%	3,850	29	35%	15	60	0%	38%	0%	6%	38	13	
	1093	1	1094	0%	141	77	64	31864	20	31885	6988	3924	3064	10.63%	31,950	29	32%	13	1,412	5%	45%	1%	22%	300	126	



District Health Assessment for Multiple District 322 through April 2021

Status/ District Number Name of Months in Status *	Clubs							Membership							Member Strength		Cancellation			Reports		Finance	Leadership			
	Active Clubs	Clubs in Status Quo	Total Clubs	% Status Quo Clubs in Financial Suspension	New Clubs	Cancelled Clubs	YTD Net Club Gain/ Loss	Current Members In Active Clubs	Current Members In Status Quo Clubs	Current Total Members Count	YTD Add	YTD Drop	YTD NetGrowth (includes Active and Status Quo)	YTD NetGrowth% (includes Active and Status Quo)	Member Count 12 Months Ago	Average Member Count Per Club	% of Clubs with less than 20 members	Average Cancelled Club Age	Members Lost Due to Cancelled Clubs	% of Clubs Cancelled for Non-Financia l	% No MMR in 3 Months	% No Officer Report in 12 months	% of Clubs with balance 90+ days	Number of Zone Chairs Recorded	Number of Region Chairs Recorded	District Officers Vacancies **
322 A	86	0	86	0%	14	1	13	3530	0	3530	930	311	619	21.26%	3,189	41	9%	3	8	0%	57%	0%	19%	20	7	
322 B1	76	0	76	0%	9	9	0	3305	0	3305	495	322	173	5.52%	3,627	43	4%	3	113	11%	22%	0%	13%	11	0	
322 B2	88	0	88	0%	12	3	9	3060	0	3060	620	201	419	15.87%	2,973	35	32%	12	9	67%	34%	1%	10%	18	9	
322C1	119	0	119	0%	20	16	4	3462	0	3462	904	470	434	14.33%	3,458	29	19%	5	281	0%	55%	1%	18%	26	11	
322C2	57	0	57	0%	13	5	8	2409	0	2409	658	248	410	20.51%	2,168	42	4%	5	108	0%	4%	0%	39%	13	6	
322C3	93	0	93	0%	10	23	-13	3136	0	3136	490	850	-360	-10.30%	3,514	34	27%	6	506	0%	45%	0%	41%	23	10	
322C4	43	0	43	0%	2	0	2	1325	0	1325	251	105	146	12.38%	1,255	31	26%	0	0	0%	70%	0%	28%	12	5	
322C5	50	0	50	0%	3	1	2	1567	0	1567	380	186	194	14.13%	1,462	31	26%	5	24	0%	14%	0%	30%	11	5	
322 D	79	0	79	0%	5	4	1	3043	0	3043	434	414	20	0.66%	3,028	39	13%	2	132	25%	49%	1%	10%	17	8	
322 E	127	0	127	0%	9	11	-2	4510	0	4510	643	390	253	5.94%	4,626	36	22%	6	184	9%	61%	2%	13%	31	15	
322 F	121	0	121	0%	13	6	7	4076	0	4076	835	360	475	13.19%	3,825	34	8%	2	81	50%	43%	2%	12%	26	10	
322 G	82	0	82	0%	19	7	12	3593	0	3593	831	499	332	10.18%	3,366	44	11%	7	186	29%	51%	2%	21%	18	8	
	1021	0	1021	0%	129	86	43	37016	0	37016	7471	4356	3115	9.19%	36,491	36	17%	5	1,632	12%	44%	1%	19%	226	94	



District Health Assessment for Multiple District 3231 through April 2021

Status/ District Name Number of Months in Status *	Clubs							Membership					Member Strength		Cancellation			Reports		Finance	Leadership					
	Active Clubs	Clubs in Status Quo	Total Clubs	% Status Quo Clubs in Financial Suspension	New Clubs	Cancelled Clubs	YTD Net Club Gain/ Loss	Current Members In Active Clubs	Current Members In Status Quo Clubs	Current Total Members Count	YTD Add	YTD Drop	YTD NetGrowth (includes Active and Status Quo)	YTD NetGrowth (includes Active and Status Quo)	Member Count 12 Months Ago	Average Member Count Per Club	% of Clubs with less than 20 members	Average Cancelled Club Age	Members Lost Due to Cancelled Clubs	% of Clubs Cancelled for Non-Financia l	% No MMR in 3 Months	% No Officer Report in 12 months	% of Clubs with balance 90+ days	Number of Zone Chairs Recorded	Number of Region Chairs Recorded	District Officers Vacancies **
3231A1	71	0	71	0%	18	4	14	1771	0	1771	341	139	202	12.87%	1,718	25	48%	29	36	50%	4%	0%	6%	8	3	
3231A2	97	0	97	0%	7	6	1	3624	0	3624	654	305	349	10.66%	3,609	37	24%	23	32	50%	0%	0%	4%	21	8	
3231A3	130	0	130	0%	8	7	1	7213	0	7221	833	473	360	5.25%	7,456	55	31%	14	86	14%	11%	0%	7%	19	6	
	298	0	298	0%	33	17	16	12608	0	12616	1828	917	911	7.78%	12,783	42	33%	21	154	35%	6%	0%	6%	48	17	



District Health Assessment for Multiple District 3232 through April 2021

Status/ District Number Name of Months in Status *	Clubs							Membership							Member Strength		Cancellation			Reports		Finance	Leadership			
	Active Clubs	Clubs in Status Quo	Total Clubs	% Status Quo Clubs in Financial Suspension	New Clubs	Cancelled Clubs	YTD Net Club Gain/ Loss	Current Members In Active Clubs	Current Members In Status Quo Clubs	Current Total Members Count	YTD Add	YTD Drop	YTD NetGrowth (includes Active and Status Quo)	YTD NetGrowth (includes Active and Status Quo)	Member Count 12 Months Ago	Average Member Count Per Club	% of Clubs with less than 20 members	Average Cancelled Club Age	Members Lost Due to Cancelled Clubs	% of Clubs Cancelled for Non-Financia l	% No MMR in 3 Months	% No Officer Report in 12 months	% of Clubs with balance 90+ days	Number of Zone Chairs Recorded	Number of Region Chairs Recorded	District Officers Vacancies **
3232B1	75	0	75	0%	9	8	1	3108	0	3108	497	273	224	7.77%	3,886	41	27%	2	80	25%	11%	4%	27%	10	5	
3232B2	61	0	61	0%	13	4	9	4544	0	4544	896	319	577	14.54%	4,682	74	25%	3	63	0%	16%	0%	48%	10	5	
3232F1	115	0	115	0%	42	1	41	4251	0	4251	1576	130	1446	51.55%	3,002	37	20%	2	0	100%	19%	0%	14%	15	7	
3232F2	77	0	77	0%	4	3	1	3040	0	3040	356	205	151	5.23%	3,243	39	25%	7	47	0%	45%	0%	6%	15	4	
3232 J	59	0	59	0%	4	3	1	2526	0	2526	256	155	101	4.16%	2,642	43	24%	5	52	0%	29%	0%	14%	12	7	
	387	0	387	0%	72	19	53	17469	0	17469	3581	1082	2499	16.69%	17,455	45	24%	3	242	16%	24%	1%	20%	62	28	



District Health Assessment for Multiple District 3233 through April 2021

Status/ District Number Name of Months in Status *	Clubs							Membership					Member Strength		Cancellation		Reports		Finance	Leadership						
	Active Clubs	Clubs in Status Quo	Total Clubs	% Status Quo Clubs in Financial Suspension	New Clubs	Cancelled Clubs	YTD Net Club Gain/ Loss	Current Members In Active Clubs	Current Members In Status Quo Clubs	Current Total Members Count	YTD Add	YTD Drop	YTD NetGrowth (includes Active and Status Quo)	YTD NetGrowth (includes Active and Status Quo)	Member Count 12 Months Ago	Average Member Count Per Club	% of Clubs with less than 20 members	Average Cancelled Club Age	Members Lost Due to Cancelled Clubs	% of Clubs Cancelled for Non-Financia l	% No MMR in 3 Months	% No Officer Report in 12 months	% of Clubs with balance 90+ days	Number of Zone Chairs Recorded	Number of Region Chairs Recorded	District Officers Vacancies **
3233 C	122	0	122	0%	26	4	22	3076	0	3076	721	265	456	17.40%	2,830	25	40%	5	62	0%	61%	1%	36%	27	11	
3233E1	167	0	167	0%	12	24	-12	5553	0	5553	994	759	235	4.42%	5,785	33	31%	8	374	0%	69%	6%	11%	49	14	GST
3233E2	199	0	199	0%	6	13	-7	5712	0	5712	547	599	-52	-0.90%	6,144	29	48%	7	186	15%	63%	0%	14%	53	17	2nd VDG
3233G1	203	0	203	0%	7	20	-13	3766	0	3766	531	512	19	0.51%	4,285	19	67%	5	269	0%	33%	0%	30%	35	11	
3233G2	113	0	113	0%	10	7	3	2735	0	2735	386	354	32	1.18%	2,638	24	40%	8	68	14%	19%	0%	31%	27	8	
	804	0	804	0%	61	68	-7	20842	0	20842	3179	2489	690	3.42%	21,682	26	47%	7	959	4%	50%	1%	23%	191	61	



District Health Assessment for Multiple District 3234 through April 2021

Status/ District Number Name of Months in Status *	Clubs							Membership							Member Strength		Cancellation			Reports		Finance	Leadership			
	Active Clubs	Clubs in Status Quo	Total Clubs	% Status Quo Clubs in Financial Suspension	New Clubs	Cancelled Clubs	YTD Net Club Gain/ Loss	Current Members In Active Clubs	Current Members In Status Quo Clubs	Current Total Members Count	YTD Add	YTD Drop	YTD NetGrowth (includes Active and Status Quo)	YTD NetGrowth (includes Active and Status Quo)	Member Count 12 Months Ago	Average Member Count Per Club	% of Clubs with less than 20 members	Average Cancelled Club Age	Members Lost Due to Cancelled Clubs	% of Clubs Cancelled for Non-Financia l	% No MMR in 3 Months	% No Officer Report in 12 months	% of Clubs with balance 90+ days	Number of Zone Chairs Recorded	Number of Region Chairs Recorded	District Officers Vacancies **
3234D1	64	0	64	0%	6	2	4	2540	0	2540	550	153	397	18.53%	2,144	40	14%	12	33	0%	34%	0%	27%	34	10	
3234D2	128	0	128	0%	16	23	-7	7794	0	7794	2281	1368	913	13.27%	7,478	61	9%	10	403	13%	34%	2%	5%	28	8	
3234H1	106	0	106	0%	22	5	17	3828	0	3828	1194	264	930	32.09%	3,095	36	13%	8	82	0%	37%	0%	4%	27	10	
3234H2	80	0	80	0%	6	6	0	3312	0	3312	696	396	300	9.96%	3,334	41	29%	7	182	0%	56%	0%	30%	26	9	
	378	0	378	0%	50	36	14	17474	0	17474	4721	2181	2540	17.01%	16,051	46	15%	9	700	8%	39%	1%	13%	115	37	



District Health Assessment for Multiple District 324 through April 2021

Status/ District Number Name of Months in Status *	Clubs							Membership							Member Strength		Cancellation			Reports		Finance	Leadership			
	Active Clubs	Clubs in Status Quo	Total Clubs	% Status Quo Clubs in Financial Suspension	New Clubs	Cancelled Clubs	YTD Net Club Gain/ Loss	Current Members In Active Clubs	Current Members In Status Quo Clubs	Current Total Members Count	YTD Add	YTD Drop	YTD NetGrowth (includes Active and Status Quo)	YTD NetGrowth% (includes Active and Status Quo)	Member Count 12 Months Ago	Average Member Count Per Club	% of Clubs with less than 20 members	Average Cancelled Club Age	Members Lost Due to Cancelled Clubs	% of Clubs Cancelled for Non-Financia l	% No MMR in 3 Months	% No Officer Report in 12 months	% of Clubs with balance 90+ days	Number of Zone Chairs Recorded	Number of Region Chairs Recorded	District Officers Vacancies **
324A1	186	0	186	0%	10	3	7	6218	0	6218	1417	526	891	16.73%	5,720	33	19%	3	48	0%	8%	0%	11%	32	11	2nd VDG
324A2	215	0	215	0%	13	6	7	9685	0	9685	2276	726	1550	19.05%	8,635	45	7%	4	128	50%	1%	0%	3%	55	14	
324A3	98	0	98	0%	4	5	-1	3539	0	3539	535	309	226	6.82%	3,571	36	14%	5	109	20%	6%	0%	2%	35	11	
324A4	146	0	146	0%	15	5	10	5415	0	5415	1286	534	752	16.13%	5,042	37	7%	5	106	20%	0%	0%	1%	30	10	
324A5	59	0	59	0%	3	3	0	2293	0	2293	613	195	418	22.29%	1,994	39	14%	3	77	0%	2%	0%	8%	10	5	
324A6	151	0	151	0%	31	27	4	5361	0	5361	1884	1280	604	12.70%	5,073	36	19%	7	599	0%	0%	0%	12%	35	15	
324A8	64	0	64	0%	9	8	1	1941	0	1941	863	470	393	25.39%	2,316	30	33%	3	59	100%	2%	0%	13%	11	4	
324B1	113	2	115	0%	14	0	14	7781	315	8096	2027	420	1607	24.76%	7,353	69	7%	0	0	0%	6%	0%	15%	26	7	
324B2	170	0	170	0%	7	9	-2	8149	0	8149	1083	839	244	3.09%	11,467	48	6%	9	309	0%	11%	0%	5%	36	11	GST
324B3	179	0	179	0%	13	3	10	6839	0	6839	1295	533	762	12.54%	6,616	38	16%	4	117	67%	27%	0%	35%	32	8	
324B4	156	0	156	0%	14	6	8	5734	0	5734	947	944	3	0.05%	5,350	37	15%	9	110	17%	29%	0%	6%	35	9	
324B5	116	0	116	0%	13	1	12	5142	0	5142	3314	1949	1365	36.14%	4,265	44	38%	4	11	0%	17%	0%	40%	14	3	
	1653	2	1655	0%	146	76	70	68097	315	68412	17540	8725	8815	14.79%	67,402	41	15%	6	1,673	21%	10%	0%	12%	351	108	



District Health Assessment for Multiple District 325 through April 2021

Status/ District Number Name of Months in Status *	Clubs							Membership					Member Strength		Cancellation		Reports		Finance	Leadership						
	Active Clubs	Clubs in Status Quo	Total Clubs	% Status Quo Clubs in Financial Suspension	New Clubs	Cancelled Clubs	YTD Net Club Gain/ Loss	Current Members In Active Clubs	Current Members In Status Quo Clubs	Current Total Members Count	YTD Add	YTD Drop	YTD NetGrowth (includes Active and Status Quo)	YTD NetGrowth (includes Active and Status Quo)	Member Count 12 Months Ago	Average Member Count Per Club	% of Clubs with less than 20 members	Average Cancelled Club Age	Members Lost Due to Cancelled Clubs	% of Clubs Cancelled for Non-Financia l	% No MMR in 3 Months	% No Officer Report in 12 months	% of Clubs with balance 90+ days	Number of Zone Chairs Recorded	Number of Region Chairs Recorded	District Officers Vacancies **
325A1	303	0	303	0%	42	13	29	7326	0	7326	1967	778	1189	19.37%	6,837	24	29%	3	222	0%	66%	1%	5%	61	29	
325A2	231	0	231	0%	44	10	34	6165	0	6165	2070	545	1525	32.87%	5,186	27	23%	7	145	10%	66%	2%	5%	50	25	
325B1	560	0	560	0%	114	33	81	15355	0	15356	5112	1522	3590	30.51%	12,696	27	15%	5	591	3%	58%	0%	7%	137	68	
325B2	514	0	514	0%	158	32	126	12786	0	12786	5464	1247	4217	49.21%	8,990	25	16%	5	618	0%	62%	1%	12%	109	54	
	1608	0	1608	0%	358	88	270	41632	0	41633	14613	4092	10521	33.82%	33,709	26	19%	5	1,576	2%	62%	1%	8%	357	176	



District Health Assessment for District 351 through April 2021

Status/ District Name Number of Months in Status *	Clubs							Membership					Member Strength		Cancellation		Reports		Finance	Leadership						
	Active Clubs	Clubs in Status Quo	Total Clubs	% Status Quo in Financial Suspension	New Clubs	Cancelled Clubs	YTD Net Club Gain/ Loss	Current Members In Active Clubs	Current Members In Status Quo Clubs	Current Total Members Count	YTD Add	YTD Drop	YTD NetGrowth (includes Active and Status Quo)	YTD NetGrowth% (includes Active and Status Quo)	Member Count 12 Months Ago	Average Member Count Per Club	% of Clubs with less than 20 members	Average Cancelled Club Age	Members Lost Due to Cancelled Clubs	% of Clubs Cancelled for Non-Financia l	% No MMR in 3 Months	% No Officer Report in 12 months	% of Clubs with balance 90+ days	Number of Zone Chairs Recorded	Number of Region Chairs Recorded	District Officers Vacancies **
351	110	0	110	0%	2	6	-4	2155	0	2155	363	427	-64	-2.88%	2,309	20	55%	15	136	50%	20%	0%	18%	28	14	
	110	0	110	0%	2	6	-4	2155	0	2155	363	427	-64	-2.88%	2,309	20	55%	15	136	50%	20%	0%	18%	28	14	



District Health Assessment for Ident 5791 - BAHRAIN - UND through April 2021

Status/ District Name Number of Months in Status *	Clubs							Membership					Member Strength		Cancellation		Reports		Finance	Leadership						
	Active Clubs	Clubs in Status Quo	Total Clubs	% Status Quo in Financial Suspension	New Clubs	Cancelled Clubs	YTD Net Club Gain/ Loss	Current Members In Active Clubs	Current Members In Status Quo Clubs	Current Total Members Count	YTD Add	YTD Drop	YTD NetGrowth (includes Active and Status Quo)	YTD NetGrowth% (includes Active and Status Quo)	Member Count 12 Months Ago	Average Member Count Per Club	% of Clubs with less than 20 members	Average Cancelled Club Age	Members Lost Due to Cancelled Clubs	% of Clubs Cancelled for Non-Financia l	% No MMR in 3 Months	% No Officer Report in 12 months	% of Clubs with balance 90+ days	Number of Zone Chairs Recorded	Number of Region Chairs Recorded	District Officers Vacancies **
Ident 5791 - BAHRAIN	4	0	4	0%	0	0	0	102	0	102	6	1	5	5.15%	82	26	25%	0	0	0%	75%	0%	50%	0	0	
	4	0	4	0%	0	0	0	102	0	102	6	1	5	5.15%	82	26	25%	0	0	0%	75%	0%	50%	0	0	



District Health Assessment for Ident 5943 - UNITED ARAB EMIRATES - UND through April 2021

Status/ District Number Name of Months in Status *	Clubs							Membership							Member Strength		Cancellation			Reports		Finance	Leadership			
	Active Clubs	Clubs in Status Quo	Total Clubs	% Status Quo Clubs in Financial Suspension	New Clubs	Cancelled Clubs	YTD Net Club Gain/ Loss	Current Members In Active Clubs	Current Members In Status Quo Clubs	Current Total Members Count	YTD Add	YTD Drop	YTD NetGrowth (includes Active and Status Quo)	YTD NetGrowth (includes Active and Status Quo)	Member Count 12 Months Ago	Average Member Count Per Club	% of Clubs with less than 20 members	Average Cancelled Club Age	Members Lost Due to Cancelled Clubs	% of Clubs Cancelled for Non-Financia l	% No MMR in 3 Months	% No Officer Report in 12 months	% of Clubs with balance 90+ days	Number of Zone Chairs Recorded	Number of Region Chairs Recorded	District Officers Vacancies **
Ident 5943 - UNITED ARAB EMIRATES	7	0	7	0%	1	0	1	210	0	210	51	2	49	30.43%	168	30	14%	0	0	0%	86%	0%	0%	0	0	
	7	0	7	0%	1	0	1	210	0	210	51	2	49	30.43%	168	30	14%	0	0	0%	86%	0%	0%	0	0	

* - District Status: P - Provisional, T - Transitional.

** - District Officers Vacancies: DG - District Governor, 1st VDG - First Vice District Governor, 2nd VDG - Second Vice District Governor.